

## **Identifying the Need for Upstream Social Marketing in Child Welfare Services**

### **Jonna Heliskoski**

M.Sc. (Econ), MBA, PhD candidate  
Hanken School of Economics  
Department of Marketing  
Arkadiankatu 22, 00100 Helsinki, Finland  
Tel. +358 40 165 8585  
Fax. +358 9 431 33 287  
[jonna.heliskoski@hanken.fi](mailto:jonna.heliskoski@hanken.fi)

### **Pia Polsa**

PhD, Associate Professor in Marketing  
Hanken School of Economics  
Department of Marketing  
Arkadiankatu 22, 00100 Helsinki, Finland  
Tel. +358 40 352 1419  
Fax. +358 9 431 33 287  
[pia.polsa@hanken.fi](mailto:pia.polsa@hanken.fi)

Keywords: Service system, Service platform, Upstream marketing, Social marketing

## Identifying the Need for Upstream Social Marketing in Child Welfare Services

### Introduction

The future of the Finnish welfare state is widely debated as the increasingly unfavorable dependency ratio threatens its financial basis. Simultaneously, the system faces a continuous and rapid growth in the demand for child welfare services. It is widely acknowledged that a significant shift towards earlier intervention is needed. However, research on child welfare has not adequately addressed the role of preventive services from service system and customer centric perspectives. Particularly noteworthy is the lack of research transcending the social and health service domain. Further, the prevalent research disregards the new preventive service opportunities arising from both upstream social marketing and a broader outlining of the service system.

### Method

The aim of our study was to identify social factors relating to the demand for child welfare services in all three hundred and sixteen (316) Finnish municipalities. Specifically, we applied correlation and cluster analyses to explore which of the thirty-seven (37) variables - describing municipal economy, welfare service usage, and family life situations - are related to the use of the child welfare services and how municipalities with relatively high or low levels of service demand differ from one another.

### Results

The Spearman's rho showed that there was a medium positive correlation ( $0.30 < r > 0.41$ ,  $p < .001$ ) between seven variables and the use of child welfare services. Table 1 shows these seven variables. Variables *community care in child welfare* and *placement outside home* were selected to perform a k-means cluster analysis. The analysis produced three clusters that were then profiled and named as *low need*, *average need*, and *high need*. Table 1 shows the mean values for the cluster as well as the profiling variables. A one-way between-groups analysis of variance was conducted to explore the differences between the means scores. There were statistically significant differences between the mean values in three of the profiling variables (*property offences*, *social assistance*, and *housing allowance*).

**Table 1 Mean Values of the Cluster Variables**

Cluster variables (bolded) and profiling variables	Cluster 1: Low need	Cluster 2: Average need	Cluster 3: High need
1 <b>Community care in child welfare</b>	<b>3.46</b>	<b>6.74</b>	<b>10.36</b>
2 <b>Placements outside home</b>	<b>0.93</b>	<b>1.40</b>	<b>1.54</b>
3 Unemployment	10.25	12.14	14.07
4 Property offences	21.62* <sup>ab</sup>	26.33* <sup>a</sup>	27.67* <sup>b</sup>
5 Single parent families	16.82	18.11	19.80
6 Social assistance	6.72* <sup>ab</sup>	7.87* <sup>ac</sup>	9.22* <sup>bc</sup>
7 Housing allowance	3.29* <sup>ab</sup>	4.56* <sup>a</sup>	5.10* <sup>b</sup>
8 Children in hospital care for mental disorder	3.12	4.46	6.07
Percentage of municipalities (%)	31.65	50.32	17.41
Number of municipalities (n=316)	100	159	55

\* The mean difference is significant at the 0.05 level.

The significant difference is <sup>a</sup> between 1 and 2, <sup>b</sup> between 1 and 3, <sup>c</sup> between 2 and 3.

## **Discussion**

Our results show that a higher demand for child welfare services is linked to problems with family livelihood (*unemployment, housing allowance*), family cohesion (*single parent families*), and crime (*property offences*). These cross sectional relationships may indicate that the root causes explaining the need for child welfare services are in fact external to the social and the health domains.

Based on the results we identify a need for social policies, service systems, and service practices facilitating both (1) the cross sector collaboration and (2) upstream service solutions. As regards upstream service solutions we suggest that effective early interventions should be family specific and customer centric, taking broadly into account their unique situations in life. In conclusion, this study sheds new light upon rethinking the welfare service system as a cross-sectoral and communal service platform, that is, an extended family livelihood and well-being service system.

## References

- Carvalho, H. C. and Mazzon, J. A. (2015) "A better life is possible: the ultimate purpose of social marketing", *Journal of Social Marketing*, Vol. 5 No. 2, pp. 169-186.
- Chandler, J. D. and Lusch, R. F. (2015), "Service Systems: A Broadened Framework and Research Agenda on Value Propositions, Engagement, and Service Experience", *Journal of Service Research*, Vol. 18 No. 1, pp. 6-22.
- Edvardsson, B., Kleinaltenkamp, M., Tronvoll, B., McHugh, P. and Windahl, C. (2014), "Institutional logics matter when coordinating resource integration", *Marketing Theory*, Vol. 14 No. 3, pp. 291-309.
- Edvardsson, B. and Tronvoll, B. (2013), "A new conceptualization of service innovation grounded in S-D logic and service systems", *International Journal of Quality and Service Sciences*, Vol. 5 No. 1, pp. 19-31.
- Edvardsson, B., Tronvoll, B., and Gruber, T. (2011), "Expanding understanding of service exchange and value co-creation: a social construction approach" *Journal of Academy of Marketing Science*, Vol. 39, pp. 327–339.
- French, J. and Russell-Bennett, R. (2015), "A hierarchical model of social marketing", *Journal of Social Marketing*, Vol. 5 No. 2, pp. 139-159.
- Gordon, R. and Gurrieri, L. (2014), "Towards a reflexive turn: social marketing assemblages", *Journal of Social Marketing*, Vol. 4 No. 3, pp. 261-278.
- Lusch, R. F. and Spohrer, J. C. (2012), "Evolving service for complex, resilient, and sustainable world", *Journal of Marketing Management*, Vol. 28 Nos. 13-14, pp. 1491-1503.
- Maglio, P. P. and Spohrer J. (2008), "Fundamentals of service science", *Journal of Academy of Marketing Science*, Vol. 36, pp. 18-20.
- Strandvik, T., Holmlund, M. and Edvarsson, B. (2012), "Customer needing: a challenge for the seller offering", *Journal of Business & Industrial Marketing*, Vol. 27 No. 2, pp. 132-141.
- Vargo, S. L., Maglio, P. P. and Akaka, M. A. (2008), "On value and value co-creation: A service systems and service logic perspective", *European Management Journal*, Vol. 26, pp.145-152.
- Venter, P., Wright, A. and Dibb, S. (2015), "Performing market segmentation: a performative perspective", *Journal of Marketing Management*, Vol. 31 Nos. 1-2, pp. 62-83.
- Webster, F. E. and Lusch, R. F. (2013), "Elevating marketing: marketing is dead! Long live marketing!", *Journal of Academy of Marketing Science*, Vol. 41, pp. 389–399.
- Wilkie, W. L. and Moore, E. S. (2012), "Expanding our understanding of marketing in society", *Journal of Academy of Marketing Science*, Vol. 40, pp. 53–73.